



**Summary of the decisions taken at the meeting
of the Executive held on Monday 15 December 2014**

1. Date of publication of this summary: 16 December 2014
2. Decisions (if any) taken as a matter of urgency under Overview and Scrutiny Procedure Rules as set out in the Constitution (and not therefore subject to the call-in procedure): Agenda Item 4
3. Date by which notice of call-in of any of the following decisions must be received in writing by the Chief Executive (see notes below):- N/A
4. Notes:-
 - (a) For background documentation to the following decisions, please refer to the agenda and supporting papers (copies of which are available on the Council's website (www.cherwell.gov.uk) or from Democratic Services);
 - (b) Notice of call-in must be submitted in writing, by email or text to the Chief Executive by the deadline specified above, and must state the reason or reasons why "call-in" has been requested;
 - (c) Call-in can be requested by any six non-executive members of the Council.
However, if at any point during a municipal year the total number of opposition councillors is six or less the total number of non-executive members required to call-in a decision shall be the total number of opposition councillors less two.
 - (d) Decisions not called-in by the deadline specified above will become effective immediately the deadline has expired (unless they are recommendations to the Council).
 - (e) The Council has stipulated that the call-in procedure should not be used to challenge decisions as a matter of course and should be used only when fully justified.

**Sue Smith
Chief Executive**

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
<p>Agenda Item 4 Developing the approach to Joint Working and the Delivery of Local Authority Service Draft Business Case</p> <p>Report of Chief Executive</p> <p>Purpose of report</p> <p>This report presents the draft business case for a shared service and/or confederated approach to joint working and the delivery of local authority services following consideration by the three way Joint Arrangements Steering Group (JASG) on 27 November 2014.</p> <p>Recommendations</p> <p>1.1 Following a review by</p>	<p>Resolved</p> <p>(1) That following a review by the Transformation Joint Working Group and agreement by the Joint Arrangements Steering Group, the business case for options to deliver three-way joint working (annex to the minutes as set out in the Minute Book) be endorsed for consideration by Council with the following recommendations.</p> <p>(2) That, subject to South Northamptonshire and Stratford on Avon District Councils resolving in similar</p>	<p>This report provides an overview of the work completed to date to prepare a business case for a confederation approach to joint working as requested by JASG at their meeting in July 2014.</p> <p>The legal and financial viability studies show that as well as three way shared working councils have the powers to establish a confederated approach and that any move in this direction should be undertaken incrementally with services considered on a business case by business case basis.</p> <p>The medium term revenue plans for each the three councils show significant</p>	<p>The business case and its appendices outline the rationale for joint working and/or a confederation approach by presenting four financial scenarios as options for joint working. In addition the business case also outlines a series of other options for meeting the medium term financial deficit (set out in a SWOT analysis in Appendix B to the Business Case).</p>	<p>None</p>

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<p>the Transformation Joint Working Group and agreement by JASG, it is recommended that Cabinet endorse the attached business case for options to deliver three-way joint working for consideration by Council with the following recommendations.</p> <p>1.2 Members are recommended, subject to South Northamptonshire and Stratford on Avon District Councils resolving in similar terms, to:</p> <p>I. Agree an 'in principle' move towards scenarios 2</p>	<p>terms, Full Council be recommended to:</p> <p>I. Agree an 'in principle' move towards scenarios 2 and/or 4 as set out in the appended business case and its supporting papers.</p> <p>II. Agree that the appended business case is used as the basis for public, partner and stakeholder consultation and, subject to the outcome of that consultation not leading Members to a change of view, request that a full and final</p>	<p>gaps without some form of joint working and each of the scenarios explored in the business case show clear potential to narrow this gap.</p>		

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<p>and/or 4 as set out in the appended business case and its supporting papers.</p> <p>II. Agree that the appended business case is used as the basis for public, partner and stakeholder consultation and, subject to the outcome of that consultation not leading Members to a change of view, request that a full and final business case, taking account of the responses received to this consultation, is brought to the February 2015</p>	<p>business case, taking account of the responses received to this consultation, is brought to the February 2015 Council meeting.</p> <p>III. Agree in principle and subject to consideration of consultation responses to include all services within the potential scope of joint working (as set out in the appended business case scenarios 2 and 4, section 6), subject to prior approval of individual business cases on a service by service basis</p>			

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<p>Council meeting.</p> <p>III. Agree in principle and subject to consideration of consultation responses to include all services within the potential scope of joint working (as set out in the appended business case scenarios 2 and 4, section 6), subject to prior approval of individual business cases on a service by service basis</p> <p>IV. Agree in principle and subject to consideration of any consultation responses that any moves towards a</p>	<p>IV. Agree in principle and subject to consideration of any consultation responses that any moves towards a confederated approach are undertaken on an incremental basis and that the first phase of services considered for inclusion are back office or support services.</p> <p>V. Request that additional tax and pensions advice is sought to ensure that any implementation costs associated with the</p>			

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<p>confederated approach are undertaken on an incremental basis and that the first phase of services considered for inclusion are back office or support services.</p> <p>V. Request that additional tax and pensions advice is sought to ensure that any implementation costs associated with the confederation approach are fully quantified in any final business case.</p> <p>VI. Request that additional legal</p>	<p>confederation approach are fully quantified in any final business case.</p> <p>VI. Request that additional legal advice is sought to prepare governance arrangements for scenarios 2 and/or 4. This is to include arrangements such as a shareholders' agreement and exit strategy and also the necessary transitional requirements (e.g. steering groups, shadow boards or joint committees) to oversee the establishment of</p>			

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<p>advice is sought to prepare governance arrangements including shareholders' agreement and exit strategy to be included as an appendix to any final business case. These arrangements should also any transitional requirements (e.g. steering groups, joint committees to oversee the establishment of the confederation).</p> <p>VII. Request that a full organisational development strategy is developed for</p>	<p>joint working and/or confederation approaches. These proposals should be included as an appendix to any final business case.</p> <p>VII. Request that a full organisational development strategy is developed for adoption to ensure that Members and employees have the requisite skills to operate within a shared service or confederation approach should the final business case be approved.</p>			

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adoption to aim to ensure that Members and employees have the requisite skills to operate within a confederation approach should the final business case be approved.				